

Advance Columbus Goal:
Quality Housing Opportunities for All-Ensure safe and affordable housing and attractive and proud neighborhoods for all.
Coalition: Mayor's Advisory Council for Safe and Affordable Housing

LONG-TERM OBJECTIVES	LONG-TERM MEASURES	METHODS	2015 MEASURES	2015 MILESTONES	OWNERS
Ensure emergency housing and transition to permanent housing for all	Zero homeless population	Develop transitional housing units for the "hard to house" i.e., those suffering from or contending with mental illness, alcohol/drug addiction and criminal records.	Evaluate the results of the Columbus Homelessness Outreach Project (CHOP). Assuming positive results, secure funding for second program year of CHOP.	Q3	Centerstone, Inc., Horizon House, the Columbus Township Trustee and Love Chapel
		Expand/increase education and awareness of and coordination among of existing homelessness support services.	Implement <i>publicity campaign</i> to educate the public regarding the complexities homelessness and efforts to address the issue.	Q1-Q4	Local Homelessness Assistance Providers and Region 11 Homeless Coalition
		Expand supportive services, including case management and transportation for the homeless clientele of the community.	Prepare action plan(s) and identify funding sources for programmatic expansion by program owners.	Q4	Local Homelessness Assistance Providers and Region 11 Homeless Coalition
Ensure affordable (30% or less of gross income) permanent housing for all	30% or less of gross income	Encourage multi-family and single-family residential development in ranges where gap in supply and demand are greatest.	Develop an <i>action plan</i> to facilitate first-time homeownership opportunities for moderate- to middle-income households.	Q2	Mayor's Advisory Council and other partners
		Work to preserve existing affordable housing units.	Develop and implement an action plan to preserve and rehabilitate Town and Garden Apartments as affordable senior housing.	Q2	
			Identify any affordable apartment complexes that may be approaching the expiration of their affordability periods.	Q2	
		Increase development of safe, standard and decent affordable housing units.	Apply to IHEDA for RHTC for development of additional senior housing.	Q4	Columbus Housing Authority and other partners
		Improve reach to all segments of the population in need of affordable housing for very-low and extremely-low income households.	Develop an <i>action plan</i> , including alternate funding sources, to support rental assistance needs for those participating in the "Bartholomew County Works" Program.	Q2	

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Ensure quality and safe housing for all	Rehabilitate and/or maintain the existing supply of affordable housing available to low/moderate-income working households, seniors and persons with disabilities.	Review housing codes (interior condition and standards).	Review local codes and update/edit, if necessary.	Q4	Mayor's Advisory Housing Council and Common Council
		Apply for funding for homeowner housing rehabilitation programs.	Complete the rehabilitation of 16 homeowner properties in the 9th Street Park /Lincoln Central Neighborhoods	Q2	Community Development Department and non-profit partners
		Public housing and section 8 properties maintained to the highest standards using HUD's Housing Quality Standards guidelines for both Section 8 inspections of private landlord units and CHA owned public housing units.	Review HUD Monitoring Process, Protocols and Report and implement any changes, if necessary.	Q1	Columbus Housing Authority
		Promote energy efficiency in the local housing stock, particularly for housing occupied by lower-income households.	Facilitate existing energy audit and weatherization programs available to Columbus area residents.	Q3	Community Development Department and non-profit partners

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Ensure attractive and proud neighborhoods for all	Eliminate all blight and blighting influences from the neighborhoods of Columbus	Review property maintenance codes (exterior condition).	Introduce proposed code amendments regarding the exterior condition of housing to the Common Council for action.	Q2	Mayor's Advisory Housing Council and Common Council
		Execute/implement the <i>9th Street Park Neighborhood Comprehensive Revitalization Strategy</i> .	Refer to <i>9th Street Park Neighborhood Comprehensive Revitalization Strategy</i> document.	Q1-Q4	Community Development Department and Neighborhood and Non-profit Partners
		Develop/adopt a neighborhood revitalization strategy for 11th and Washington Streets Neighborhood.	Prepare plan and solicit adoption by the Columbus Common Council.	Q3	Neighborhood Partners, Lincoln Central Neighborhood Center, Mayor's Advisory Housing Council and Common Council
		Neighborhood Cleanup Campaigns with home repair element. Also, install street trees in grass plats devoid of trees.	9th Street Park, 11th and Washington Streets, and Eastside Neighborhoods. Expand the Neighborhood Cleanup Campaigns to other neighborhoods.	Q2 and Q4	Community Development Department and Neighborhood and Non-profit Partners
		Implement Golden Casting Foundry site Redevelopment.	Implement Gateway Apartments Project; implement clearance demo project on western 8.37 acres; and facilitate environmental assessment, planning and financing for Gateway Apartments Phase II.	Q1-Q4	Mayor's Advisory Housing Council and partners
		Queue-up vacant/abandoned/dilapidated (VAD) properties for IHCD "Blight Removal" funding to demolish and reuse VAD sites.	Implement the Blight Elimination Program (BEP).	Q1-Q4	Community Development Department, other local departments of government and Non-profit Partners

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Ensure adequate funding for affordable housing initiatives, programs and projects	Establish and maintain alternate private and public sector funding relationships and sources at the Federal, State and local levels	Develop a locally funded <i>Affordable Housing Trust Fund</i> .	Identify, select and commit to a local funding stream for a 10-20 period.	Q3-Q4	Mayor's Advisory Housing Council and Common Council
		Identify and pursue other potential grants and lending for the development and preservation of affordable housing.	Apply for and/or facilitate applications to Federal Home Loan Bank Affordable Housing Program grant(s).	Q1-Q4	Community Development Department, Mayor's Advisory Housing Council and other Partners
		Develop and fund an <i>Unsafe Building Fund</i> utilizing local public revenue sources.	Appropriate additional funding to the Columbus Unsafe Building Fund in the FY2016 Budget. Establish and implement process to collect funds expended from the Unsafe Building Fund.	Q3	Mayor's Advisory Housing Council and Common Council
		Work with local banks and financial institutions to create lending products to fund the rehabilitation of rental housing.	Evaluate a loan loss reserve fund to stimulate private sector lending in small scale (1-4 units in structure) affordable rental housing.	Q3-Q4	Community Development Department Mayor's Advisory Housing Council and other Partners
		Utilize property tax abatement to stimulate the development of new and rehabilitation of existing affordable housing.	Implement a pilot "distressed residential" property tax abatement program.	Q1-Q2	Community Development Department, the Common Council and Mayor's Advisory Housing Council
			Support property tax abatement requests for the development of new affordable permanent assisted housing for developmentally disabled persons.		

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Ensure public awareness of housing issues confronting essential workforce, economically challenged, and developmentally disabled households		Develop a public information campaign regarding rental housing gentrification and the importance to preserve existing and develop new safe, standard and decent affordable rental housing.	Support the development of new permanent supportive housing for developmentally disabled persons in conventional neighborhood locations.	Q1-Q4	Community Development Department and Neighborhood and Non-profit Partners
		In conjunction with the Bartholomew Landlords Association, develop and facilitate a program to market safe and affordable rental housing within central city neighborhoods	Create a voluntary inspection/certification program for the Bartholomew County Landlords Association.	Q3-Q4	Community Development Department, Mayor's Advisory Housing Council and the Bartholomew County Landlords Association (BCLA)
		Develop and implement a rental education program for central city lower-income rental households.	Develop and implement a curriculum for lower-income renter households.	Q3-Q4	Community Development Department, Columbus Housing Authority and BCLA